

2024 LEADERSHIP LAB

Monday, March 4 at 5:30 PM PST - Wednesday, March 6 at 10:00 AM PST Vintner's Room, Meritage Hotel, Napa, California

PPI will harness the strength of the membership to deliver a multigenerational experience for the 2024 Leadership Lab. A cohort of next-generation leaders will have access to senior members of PPI who will lead and facilitate sessions. Today's CEOs and CIOs will use this special platform to reflect on industry trends and leadership and engage future leaders. They will share what they see as the opportunities and challenges today and in the future. Lab participants will carry their experience into the roundtable.

Monday - March 4

5:30 PM - 7:30 PM PST > WELCOME RECEPTION, DINNER, AND KEYNOTE

Vintner's Room

Keynote: Leadership in the Investment Industry

CHRISTOPHER AILMAN, Chief Investment Officer, California State Teachers' Retirement System

Tuesday - March 5

8:00 AM - 8:45 AM PST > BREAKFAST

Vintner's Room

8:45 AM - 9:15 AM PST > WELCOME AND LEADERSHIP PRIMER

Vintner's Room

LAURA NASHMAN, Chief Executive Officer, British Columbia Pension Corporation; Member, PPI Board of Directors; Leadership Lab Chair

9:15 AM - 10:00 AM PST > INTRODUCTIONS AND INTERESTS

Vintner's Room

We will learn more about our colleagues in the room—cohort and faculty alike—and what we are most interested in exploring during the lab.

COHORT AND FACULTY

10:00 AM - 10:30 AM PST > REFLECTION AND BREAK

10:30 AM - 11:30 AM PST > LEADER AS SENSE MAKER

Vintner's Room

Connecting the dots and making sense of diverse issues, pressures, etc., and knowing how they might affect your organization, investment strategy, and your choices.

KIM LEW, President and Chief Executive Officer, Columbia Investment Management Company

11:30 AM - 12:30 PM PST > LUNCH

Vintner's Patio

12:30 PM - 1:30 PM PST > MANAGING STAKEHOLDER RELATIONSHIPS

Vintner's Room

Navigating internal and external stakeholders (staff, board/trustees, managers, beneficiaries, governments, etc.) and managing expectations, aligning objectives, and achieving desired outcomes.

CATHERINE SAVAGE, Past Chair, New Zealand Super Fund; Director, CMS Capital; Member, PPI Board of Directors **JOHN SKJERVEM**, Chief Investment Officer, Utah Retirement Systems

1:30 PM - 2:00 PM PST > REFLECTION AND BREAK

2:00 PM - 3:00 PM PST > CULTURE, POLITICS, AND RADICAL ACCOUNTABILITY

Vintner's Room

The boardroom represents the pinnacle of organizational leadership. Friction between the old guard and the new generation makes corporate politics messy. How can we be equipped with the knowledge necessary to move forward into the boardroom of the future.

DATUK SHIREEN MUHIUDEEN, Founder, Corston-Smith Asset Management; Former Chairman, Bursa Malaysia

3:00 PM - 3:30 PM PST > REFLECTION AND BREAK

3:30 PM - 4:30 PM PST > GLOBAL LEADERSHIP - ASIA-PACIFIC PERSPECTIVES

Vintner's Room

Perspectives and nuances on leadership and industry trends across geographies and cultures.

PRAKASH KANNAN, Chief Economist & Director of Economics and Investment Strategy, GIC Private Limited **PAULA STEED**, Acting Chief Executive Officer, New Zealand Super Fund

4:30 PM - 5:00 PM PST > REFLECTION AND BREAK

5:00 PM - 6:00 PM PST > NAVIGATING A VOLATILE WORLD

Vintner's Room

Non-investment themes at PPI programs (e.g., elections, geopolitics, political risk) and ways of thinking about the world and seeking relevance.

GORDON BAJNAI, Partner; Global Head of Infrastructure; Chairman, Global Advisory Board

Campbell Lutyens & Co., Ltd.; Member, PPI Board of Directors

LIONEL C. JOHNSON, President, Pacific Pension & Investment Institute

6:00 PM - 8:00 PM PST > RECEPTION AND DINNER

Food and Wine Center

Wednesday - March 6

8:00 AM - 9:00 AM PST > FOOD FOR THOUGHT

Carneros A

Reflections on the lab discussions, pre-reads, and other insights...over breakfast

COHORT

9:00 AM - 10:00 AM PST > MIND THE GAP - GETTING TO THE NEXT LEVEL

Carneros A

Understanding the gap between where you are and the next level—it is more significant than you think—and anticipating and managing the scope/scale of that leap, including in a remote/hybrid environment.

RICHELLE SUGIYAMA, Chief Investment Officer, Public Employee Retirement System of Idaho

10:00 AM PST > CLOSING REMARKS & ADJOURNMENT

Carneros A

LAURA NASHMAN, Chief Executive Officer, British Columbia Pension Corporation; Member, PPI Board of Directors; Leadership Lab Chair